

19 September 1988

MEMORANDUM FOR: Chairman, National Intelligence Council
Vice Chairman, National Intelligence Council

FROM: Charles E. Allen
National Intelligence Officer for Warning

SUBJECT: Progress Against 1988 Management Goals

1. I read with interest the progress report that you prepared for Judge Webster on efforts by the NIC to provide intelligence support to him and other policy officials. I noted in your comment that there are no policy communities at the Assistant Secretary level for the NIO for Warning.

2. This is not exactly correct. My staff and I have provided regular support at the Assistant Secretary level, including the Assistant Secretary of Defense for International Security Affairs, Assistant Secretary of Defense for Atomic Energy, Assistant Secretary of Defense for International Security Policy, Assistant Secretary for Force Management and Personnel, Assistant Secretary for Reserve Affairs, and Assistant Secretary of Defense for Research and Engineering. In addition, we have provided warning support to the Vice Chairman, Joint Chiefs of Staff; Director, J-5; Director for Operations, Joint Chiefs of Staff; and the Director for Plans and Policy, Joint Chiefs of Staff. These officials represent an important constituency in the policy community for warning. In particular, we have supported senior Defense officials at the Assistant Secretary level on Graduated Mobilization Responses (GMR) and crisis deterrence issues. I believe Judge Webster needs to know that the NIC is having influence on strategic warning and mobilization matters at the Defense Department as well as in other policy circles.


Charles E. Allen

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